

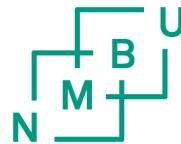


Co-funded by the  
Erasmus+ Programme  
of the European Union



## Harsha Ratnaweera

### Managing risks from digitalisation in the water sector



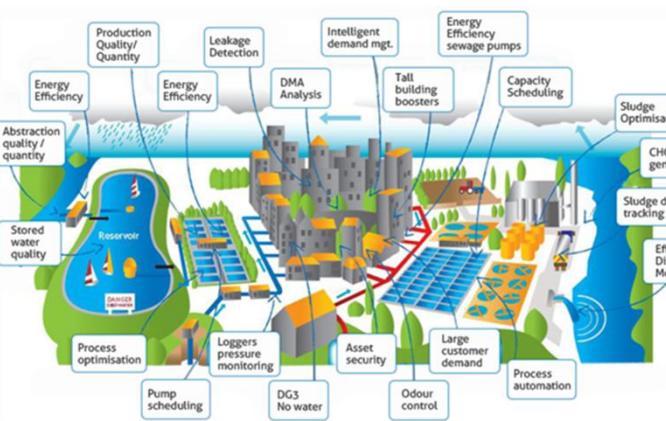
Norwegian University  
of Life Sciences

International Symposium "Water Resources Management: New Perspectives and Innovative Practices,"  
Novi Sad, 23-24 September 2021

## Global change pressures will make things more difficult in future



## Digital data and concepts: to meet the challenges



**Smart by design** - adaptive, distributed, advanced

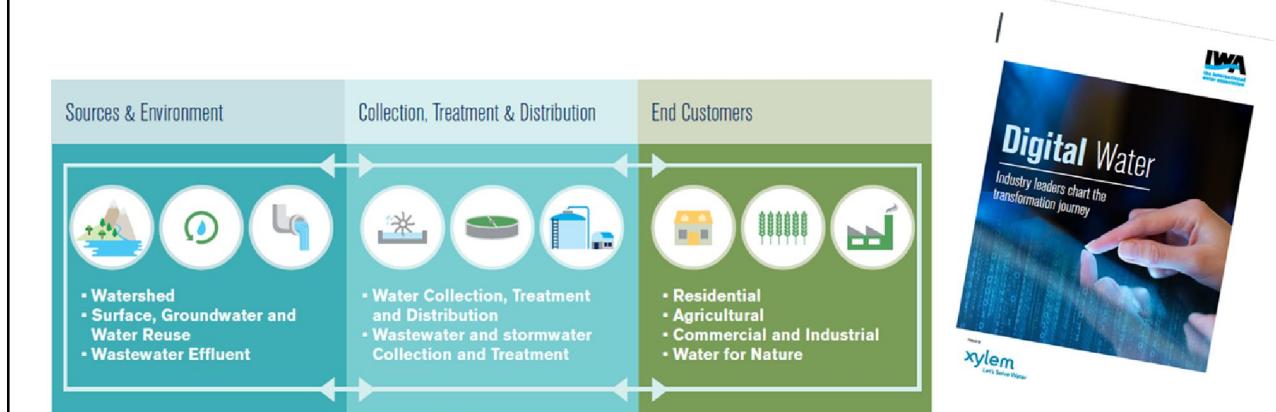
**Smart use** - doing more with less, RRR (R3)

**Smart control** - sensors, analytics, OT-IT integration

## Defining the digital water

*Digital water, Smart Water, Internet of Water, Water 4.0*

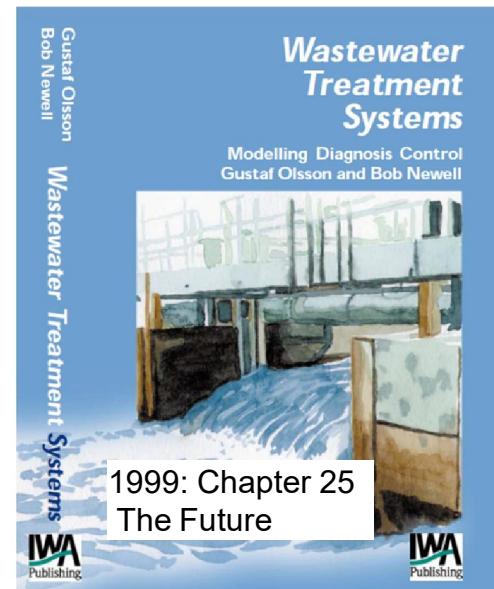
Efficient collection and use of digital data  
for smart digital solutions  
to address the challenges in critical physical assets and their services.....



## Water sector started digital tools since early 60s...

### Probably the first digital tool for water

- "The Application of Newton's Method to Network Analysis by Digital Computer", Martin D.W. and G. Peters.
- Journal of the Institute of Water Engineers, 17: 115-129, **1963**



## Benefits of digitalisation

Community Benefits	Operational Benefits
<p></p> <p><b>INCREASED AFFORDABILITY</b></p> <ul style="list-style-type: none"> <li>• Improved long-term affordability of rate structure</li> <li>• Greater transparency in the use of proceeds from water tariffs</li> <li>• Reduced likelihood of bill shock, non-payment and cut-offs</li> </ul>	<p></p> <p><b>PROCESS EXCELLENCE</b></p> <ul style="list-style-type: none"> <li>• Data-driven operations and decision making reduces errors</li> <li>• Speed in decision making due to efficient data analysis and processing</li> </ul>
<p></p> <p><b>CUSTOMER EXPERIENCE</b></p> <ul style="list-style-type: none"> <li>• Increased customer engagement and responsiveness to customer inquiries</li> <li>• Reduced disruptions in water service</li> <li>• Reduction in the volume of disruptive construction projects</li> </ul>	<p></p> <p><b>PREDICTIVE MAINTENANCE</b></p> <ul style="list-style-type: none"> <li>• Reduced number of emergency call-outs</li> <li>• Reduced downtime of critical assets</li> </ul>
<p></p> <p><b>ENVIRONMENTAL PROTECTION</b></p> <ul style="list-style-type: none"> <li>• Reduced risk of sewage overflows into the environment</li> <li>• Reduced GHG emissions from utility operations</li> <li>• Improved conservation and management of critical water resources</li> </ul>	<p></p> <p><b>REGULATORY COMPLIANCE</b></p> <ul style="list-style-type: none"> <li>• Reduced incidences of failure and overflows</li> <li>• Reduced risk of non-compliance resulting from network water quality issues</li> </ul>

## Benefits of digitalisation

Financial Benefits	Long-term Resiliency Benefits
<p></p> <p><b>REDUCED OPERATIONAL EXPENDITURE</b></p> <ul style="list-style-type: none"> <li>Optimised operations reduce energy and maintenance costs</li> <li>Reduction in costs and risks associated with ad-hoc field maintenance</li> </ul>	<p></p> <p><b>INCREASED RESILIENCE</b></p> <ul style="list-style-type: none"> <li>Improved operational flexibility from changing climate and demographics</li> <li>Increased safety through rapid customer engagement on public safety concerns</li> </ul>
<p></p> <p><b>INCREASED CAPITAL EFFICIENCY</b></p> <ul style="list-style-type: none"> <li>Improved cash flow as a result of targeted rehabilitation of faulty infrastructure</li> <li>Reduced liability and costs from unexpected water main breaks and sewage overflows</li> </ul>	<p></p> <p><b>WORKFORCE DEVELOPMENT</b></p> <ul style="list-style-type: none"> <li>Improved cross-department collaboration through systems integration</li> <li>Reduced safety risk to workforce through fewer emergency call-outs</li> </ul>
<p></p> <p><b>INCREASED REVENUE</b></p> <ul style="list-style-type: none"> <li>Targeted interventions with faulty meters increases revenue</li> <li>Value-added digital services available to bulk water customers</li> </ul>	<p></p> <p><b>BRAND AND INNOVATION</b></p> <ul style="list-style-type: none"> <li>Elevates utility brand and engagement in the water industry</li> <li>Enables the utility to more easily pilot and adopt latest technologies</li> </ul>

## Developments in the data sciences has changed the world - also the water sector



## Automation...

- Can you imagine a water utility without any automation and/or remote surveillance?

The SCADA market for water and wastewater management is predicted to reach US\$ 2.2 billion by 2025, an increase from US\$ 1.3 billion in 2015.

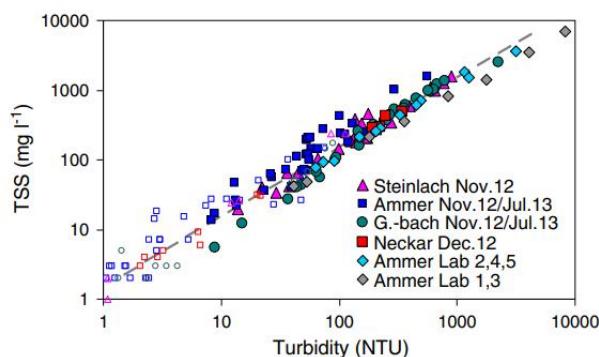
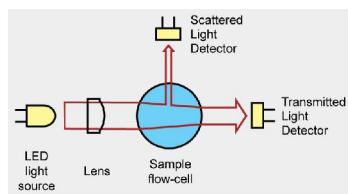
*Transparency Market Research (TMR)*



*SCADA: Supervisory Control And Data Acquisition*

## Virtual sensors (software sensors)

Typical example: measurement of SS via turbidity



## «Anything is possible»

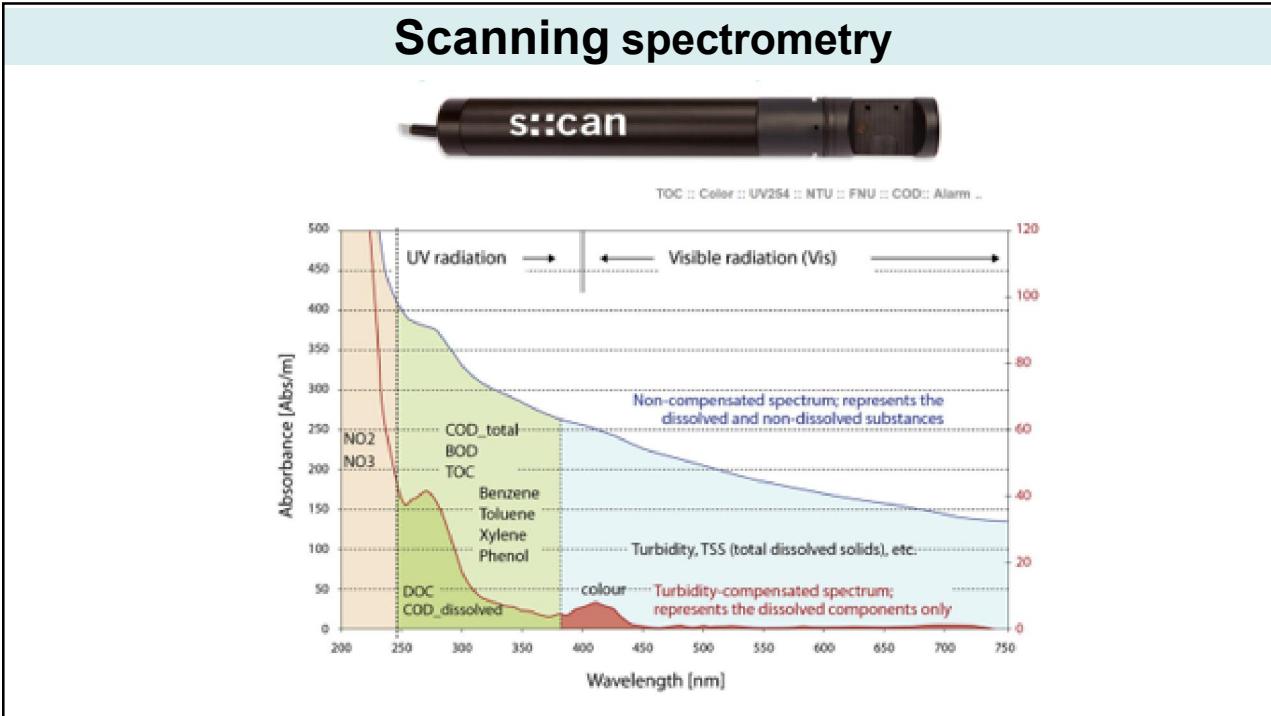
	Drinking Water	Ground Water	River/Surface Water	Sea Water	Municipal Waste Water	Aeration	Influent Municipal	Dairy	Paper Effluent	Paper/Pulp	Brewery	Industries
	D	G	R	O	M	A	I	M	P	D	B	
TSS												
TS												
Turbidity	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	
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NO3-N / NO3	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	
Chloramine	■■■■■		■■■■■									
HS-	■■■■■		■■■■■									
O3	■■■■■											
CLD	■■■■■											
Chl-a			■■■■■									
BTX												
UV254 t / UV254 f	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	
UV436 t / UV436 f	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	
Single wavelength	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	
Temperature	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	
Fingerprint	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	
Fingerprint comp	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	■■■■■	

**s::can**

**GO SYSTEMELEKTRONIK**

WE MAKE LIQUIDS TRANSPARENT.

## Scanning spectrometry



## Risks arising from digitalisation

- Increased dependency on automation
  - Risk of technical failures (no sensor works 24/7 & 365 days/year...)
  - Easier escalation from a single unit failure to system collapse
  - Do they make our operators less knowledgeable on processes?
  - Increased vulnerability of process stability
  - Increased risk of cascading effects between critical infrastructure (e.g. water and energy)
- Causes
  - System failures
  - Natural phenomena
  - Human errors
  - Malicious actions – **cyber attacks**
  - Third-party failures



## Cyber attacks in the water industry

According to ICS-CERT (ICS-CERT, 2016b), WWS is the third most targeted sector.

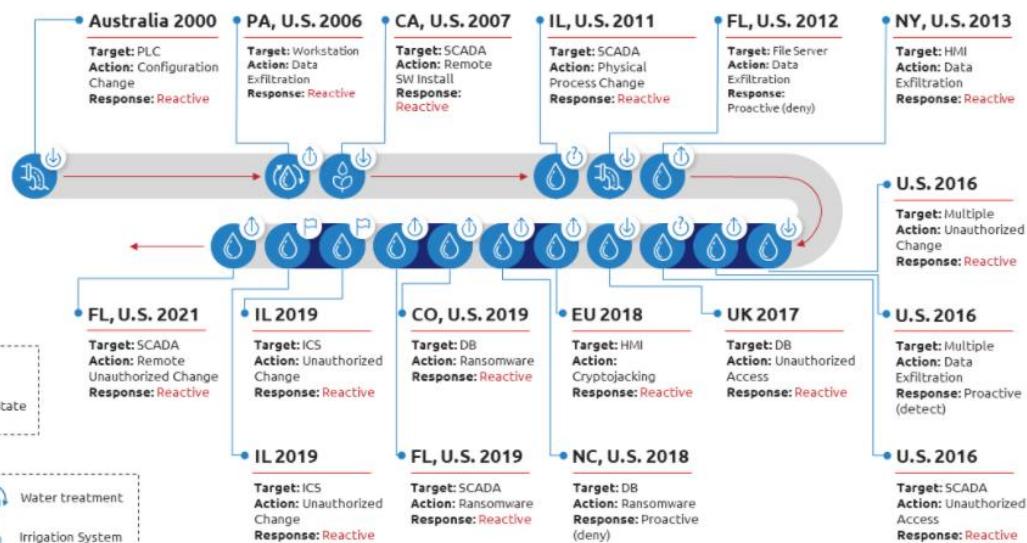
Many cybersecurity incidents either go undetected, and consequently unreported or are not disclosed because doing so may jeopardize the victims reputation, customers trust, and, consequently, revenues.

### Attacker:

	Insider		N/A
	Outsider		Nation/State

### Vertical:

	Waste Water		Water treatment
	Water		Irrigation System



## What can cyber attacks do?

- Interfere with operations – over/under dosage
- Unauthorised changes to programmed instructions; reduced pressure, overflow of sewage, malfunction of unit processes
- Modify control systems to produce unpredictable results
- Block data or send false information to operators
- Change alarm thresholds or disable them
- Prevent access to account information
- Access to personal information (GDPR directive)
- Ransomware

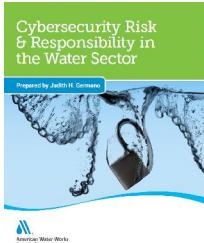
## The biggest threats....



Unpreparedness

## Vulnerability is possible to reduce!

1. Maintain an accurate inventory of control system devices; eliminate their exposure to external networks.
2. Implement network segmentation and apply firewalls.
3. Use secure remote access methods.
4. Establish role-based access controls and implement system logging.
5. Use only strong passwords, change default passwords, and consider other access controls.
6. Maintain awareness of vulnerabilities and implement necessary patches and updates.
7. Develop and enforce policies on mobile devices.
8. Implement an employee cybersecurity training program.
9. Involve executives in cybersecurity.
10. Implement measures for detecting compromises and develop a cybersecurity incident response plan.



## Strategic principles for secure water sector against cyber threats

- 1. Understand threats:** Build on our joint work to develop our shared understanding of the cyber threats facing the water sector as they evolve.
- 2. Manage risks:** Develop and implement approaches to manage risks and address cyber security vulnerabilities in the water sector, now and in the future.
- 3. Manage incidents:** Respond effectively, with industry, to any serious cyber incidents, including those that compromise critical water infrastructure.
- 4. Develop capabilities:** The government and sector enhance the cyber skills and capabilities of the water sector to meet future needs.
- 5. Strengthen collaboration:** Strengthen collaboration between government and the water sector and within the water sector.

## The key to reduce risks



- Know your risks!
- Preventive measures work!
- So does preparedness when dealing with post-attacks!

**Thank you!  
Хвала вам!**

